

---

STATEWIDE BENCHMARK INITIATIVE

# Virginia Institutional Decision Intelligence Benchmark Initiative

*A statewide study of how community colleges form, align, and evolve  
institutional decisions.*

---

PREPARED FOR

Chancellor · System Leadership  
Foundations · Associations · Research Partners

PREPARED BY

*SevenFourteen Advisory*

I

## Initiative Purpose

---

The Virginia Institutional Decision Intelligence Benchmark Initiative establishes the first statewide study of institutional decision behavior in a community college system. Its purpose is not to evaluate institutions, but to map how decisions form, diverge, align, and evolve across the Commonwealth.

II

## Research Questions

---

- How do community college institutions interpret accelerating change?
- Where do institutional interpretations converge, and where do they diverge?
- What is the current calibration capability of the System as a whole?
- How do governance structures shape decision behavior under uncertainty?
- What forms of statewide coordination strengthen institutional adaptability?

III

## Participation Structure

---

Each participating institution contributes through confidential executive reflection instruments completed by senior leadership. Participation is institution-led, Presidentially authorized, and coordinated through the System Office. No institution is identified in any aggregate output.

IV

## Benchmark Methodology

---

The methodology integrates structured scenario reflection, calibration analysis, consensus mapping, and benchmark synthesis. The methodology is reviewed for ethical rigor and is designed to be replicable, longitudinal, and extensible to other state systems.

V

## Institutional Deliverables

- 
- A confidential Decision Intelligence scorecard for each participating institution.
  - A calibration profile illustrating internal alignment across leadership.
  - A reflective brief synthesizing strategic interpretation patterns.

## VI

# System-Level Deliverables

---

- A statewide consensus map across critical strategic interpretations.
- A benchmark of governance maturity and calibration capability across the System.
- A coordination intelligence report for the Chancellor and System Office.

## VII

# Statewide Learning Infrastructure

---

Findings are designed to feed a durable statewide learning infrastructure — not a one-time report. Repeated cycles produce longitudinal insight into how Virginia’s decision behavior evolves over time.

## VIII

# Future Research Opportunities

---

- Cross-state benchmarking with peer community college systems.
- Longitudinal study of governance maturity under accelerating change.
- Comparative research on decision behavior across institutional types.
- National contribution to the emerging field of institutional decision behavior.